Policy 4.1
Employment of Temporary Employees

This policy version was not current at the time of printing. Please see http://policies.emory.edu/4.1 for the current version.

Responsible Official: VP for Human Resources
Administering Division/Department: Recruiting
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Overview

Temporary employees may be hired for a specified period of time through two methods: being placed directly on the payroll through the hiring department for long term assignments or through Emory Temporary Services (ETS) for short term assignments.

Applicability

Faculty and Staff

Policy Details

All temporary employment should be for projects of a limited duration, for filling in for regular employees on leave, or for a defined temp-to-hire program. Work that will need to be performed on an ongoing basis is not appropriate for temporary employees and those positions should be filled with regular employees through the normal recruiting process.

Short term assignments of 6 months or less must be engaged through ETS. The procedure for requesting this type of temporary staff member is outlined below. These employees will not receive benefits.

Long term assignments are defined as those that will continue for at least 6 consecutive months but may not exceed a period of 9 consecutive months in a temporary part-time capacity or 12 months in a temporary full-time capacity. Approval for extending the length of the assignment must be given by the appropriate Vice-President/Dean and the Director of University Recruiting.

Employees hired directly through a department and classified as "Full time 6 months" will receive benefits from date of hire. Only temporary employees classified as "Full time 6 months" are eligible for benefits. Part time temporary employees are not eligible for benefits.

Former employees who have left in good standing and retirees may return as temporary employees through Emory Temporary Services (ETS), after there has been a 90 day break in service. Retirement benefits would commence immediately upon rehire if the employee formerly participated in the Emory retirement plan.
4.1.2 HIRING CONSULTANTS
Consultants hired by department officials should possess a Federal Employer Identification Number (FEIN) and should submit invoices for payment through Accounts Payable.

Former employees cannot submit invoices for consulting services in the same tax year as previous employment occurred. Former employees who return as a consultant should be rehired into a temporary position. The department’s designated recruiter is available to advise the appropriate procedure for hiring returning employees as consultants.

4.1.3 PROCEDURE FOR ENGAGING ETS EMPLOYEES
Departments may request temporary staff through Emory Temporary Services (ETS) through several methods:

On-line form at [http://emory.hr.emory.edu/request](http://emory.hr.emory.edu/request)

Email: ETS@emory.edu

Phone: 404-727-7590

Fax: 404-727-7108

The following information should be provided:
- Contact Name
- Phone Number
- Fax Number
- Email Address
- Department Name
- Address
- Account Number
- Skill Set Needed
- Beginning Date
- Length of Assignment
- Hours
- Dress Code
- Reason for assignment (i.e., vacation, illness, leave, vacancy, special project)

ETS will confirm the name of the temporary employee with the department contact. After the assignment begins, any change or ending of the assignment should be coordinated through ETS.

4.1.4 BILLING
Temporary employees for short-term assignments will be hired by ETS. Upon completion of the hiring process, they will be set up in Emory’s Time and Attendance System (TAS.) Employees placed in assignments will be required to “time in” and “time out” daily using this system. Any discrepancies should be reported to ETS immediately.

Verification of time worked will be done via email at the end of the pay period. The department contact should respond promptly to prevent delay in processing of payroll. A copy of the system-generated timesheet will be forwarded to the department.

Temporary employees will be paid an hourly rate based on the skill set requested by the department. Hourly rates are decided by a salary schedule developed by the Director of Employment Services.

Billing will be done biweekly through intercompany transfer. ETS will provide a notice of charges pending prior to submission of these charges. Any discrepancies should be reported to ETS.

4.1.5 ORIENTATION
Employees must attend ETS orientation prior to accepting an assignment at Emory. At orientation, employees will fill out the personal section of the Human Resources Action Form (HRAF), I-9, W-4, G-4, and direct deposit form.

Employees will be briefed on Emory’s Policies and Procedures, parking, and payroll. In addition, the temporary employees will be counseled on proper attire, personal conduct, and attendance. Training on procedures for using Emory’s Time and Attendance System (TAS) will also be conducted.

The following materials will be included in the orientation packet:

- Emory At a Glance brochure
- ETS Policies and Procedures booklet
- Time and Attendance System brochure
- Parking Rules and Regulations brochure
4.1.6 PAY PERIODS
Temporary employees will be paid on a biweekly cycle. The University does not distribute paychecks on campus. A direct deposit form will be provided prior to the beginning of the first assignment. If the employee does not have a bank account, he/she must sign up for the CashPay program. Check advices should be picked up at Human Resources between the hours of 8:00 a.m. and 5:00 p.m. on payday Friday or the following Monday. If the advice has not been picked up by Tuesday morning, it will be mailed.

4.1.7 TERMINATION OF ASSIGNMENT
Assignments may be terminated by departments at any time. If an assignment is terminated due to inability, the temporary employee will be re-evaluated and a new assignment granted. Any employee terminated for disciplinary reasons will be counseled on the first offense. Second offenses and major violations of Emory’s Policies and Procedures may be grounds for immediate termination.

Related Links

- Current Version of This Policy: http://policies.emory.edu/4.1

Revision History

*Emory University policies are subject to change at any time. If you are reading this policy in paper or PDF format, you are strongly encouraged to visit policies.emory.edu to ensure that you are relying on the current version.*